

EDMONTON
COMMUNITY STANDARDS AND LICENCE APPEAL COMMITTEE

Citation: Dollar Three Store Ltd. (Dollar Three Convenience Store) v Development Services (City of Edmonton), 2026 ABECSLAC 10005

Date:	April 17, 2026
Order Number:	610635534-001
CSLAC File Number:	CSLAC-26-005

Between:

Dollar Three Store Ltd. (Dollar Three Convenience Store)

and

The City of Edmonton, Development Services

Committee Members

Kathy Cherniawsky, Chair
Joel McDonald
Don Fleming

DECISION

- [1] On March 31, 2026, the Community Standards and Licence Appeal Committee (the “Committee”) heard an appeal filed on February 9, 2025. The appeal concerned the decision of Development Services to cancel Business Licence 610635534-001, Dollar Three Store Ltd. (Dollar Three Convenience Store), pursuant to Sections 24 to 26 of the *Business Licence Bylaw 20002*.
- [2] The subject premises is located at 10706 - 101 Street NW, Edmonton.
- [3] The appeal hearing on March 31, 2026 was held through a combination of in person, written submissions and video conference. The following documents were received prior to the hearing and form part of the record:
- The City of Edmonton submissions; and
 - The Appellant’s submissions.

Preliminary Matters

- [4] At the outset of the hearing, the Chair confirmed with the parties in attendance that there was no opposition to the composition of the panel.

[5] The Chair outlined how the hearing would be conducted, including the order of appearance of parties, and no opposition was noted.

[6] The appeal was filed on time, in accordance with Section 30(1) of the *Business Licence Bylaw*.

Summary of Hearing

i) *Position of the Appellant (Dollar Three Store Ltd.) represented by two agents: _____, a consultant for the owners group and _____, a current employee and consultant for the Appellant and a former director of the Appellant.*

[7] _____ indicated that he speaks on behalf of the owners of the business.

[8] The business has complied with all of the complaints from Edmonton Police Service (EPS).

[9] _____, who is named in the cancellation decision, recently sold the business and is no longer part of the company.

[10] The new owners are committed to do anything to make this work and to ensure the business operates smoothly and the property is maintained. He confirmed the names of the new owners which appear on the Alberta Corporate Registry documents submitted by the Respondent.

[11] The new owners will do everything requested by EPS and will comply with any conditions whatsoever that may be added by the Committee. The Appellant's representatives could not suggest any potential conditions themselves. They believed the Committee would draft any necessary conditions.

[12] Not all of the incidents listed in the cancellation letter occurred at the subject property.

[13] They are not aware of all of the potential conditions that had been provided by EPS in its consulting response.

[14] They received information from a Lawyer that a new licence application had been filed by the new owners and so they were under the impression that they no longer needed to appear before the Committee.

[15] The Appellant's representatives provided the following information in response to questions by the Committee:

a) The new ownership took effect in the last few months.

b) When asked to explain the details of the ownership status of the Appellant shown in the corporate records, the Appellant's agents confirmed that the current owners are the two named individuals listed as directors. They could not explain why the

- corporate records still list the former owner, _____ (together with his contact information) as the Appellant's agent for information and contact.
- c) They were informed by a lawyer that new owners would not have to deal with this appeal process.
- [16] At this point, the Chair invited the Respondent to come forward and explain the implications of either proceeding with the appeal process or abandoning it.
- [17] The Respondent explained that a new application would not be considered as the old business licence, which is under appeal is still in effect and under review. If the appeal were withdrawn, the cancellation would stand, and the business would have to close immediately. Then the new application would be considered in the normal course for the new applicant.
- [18] The Appellant's representatives confirmed that they would like to continue with the appeal and continued with making arguments on the merits.
- [19] The Appellant's representatives continued to answer the Committee members questions, providing the following information:
- a) A new business licence application has been made by the new owners.
 - b) They understood that all the information about the new owner would have been previously provided to the Committee.
 - c) They confirmed that the store is currently open and operating.
 - d) The new owners intend to operate the business properly moving forward.
 - e) Items that should not be sold at the business have been removed.
 - f) The previous owner will not be involved with the new owners or the operation of the business.
 - g) They intend to monitor the videos and report any incidents of criminal activity. However, they are not always able to see everything that happens.
 - h) _____ is currently helping the new owners get the business organized. He works with three other employees.
 - i) The hours of operation are often 10:00 a.m. to 4:00 a.m., 7 days a week. There are three operational shifts in the store with only one employee at a time. They are willing to hire more staff if needed.
 - j) The store has never sold vape products; however, there is a possibility the new owners might sell them. That decision will be up to the new owners. They would prefer to be able to sell tobacco and vape products.

- k) Parking is available in the front and back of the business, but most of the customers are walk-ins.
 - l) There is a daycare in close proximity to the business, but it is not attached to the same building.
 - m) The store is approximately 1200 square feet in size.
 - n) The majority of the patrons are the unhoused people in the area.
 - o) Some of the items sold in the store are shoes, clothes, packaged food and beverages.
 - p) They now agree that not all the requested videos were sent to EPS.
 - q) _____ could not recall how many times EPS was called to the store since September. He is the one that monitors videos and provides them to EPS.
 - r) There are no longer any weapons in the store.
 - s) _____ purchased items from other places to sell in the store when cash was on hand at the store. He had not kept any receipts until recently and is willing to maintain a receipt trail.
 - t) There have not been any incidents in the store since September.
 - u) They were not aware of how to keep a log of incidents that happen in the store. People have stayed in the store during the cold weather. _____ has provided CPR to a few patrons. He does not have medication to provide to people who overdose inside or outside of the store.
 - v) The store sells rolls of tin foil. They do not cut foil into squares to sell or sell brillo pads.
 - w) In _____ view, incidents around the store have not improved. The situation is not getting better since it reopened in September, 2025.
- [20] The Committee took a short recess to allow the Appellant's representatives opportunity to review the conditions proposed in the EPS Response and the provisions in the Letter of Cancellation.
- [21] The Appellant's representatives provided the following information in response to questions by the Committee:
- a) They had reviewed the conditions provided in the EPS submission that was sent to the Appellant as part of the Licence Review and was submitted by the Respondent for this appeal.
 - b) They agreed to follow the following conditions if the Business Licence is granted:

1. The business premises must have video surveillance as follows:
 - a. Video surveillance with recording devices and lighting at the entrance to the business premises of sufficient quality to identify facial features of patrons entering and exiting the business premises.
 - b. Video surveillance with recording devices and lighting to provide complete surveillance coverage of patron areas with sufficient quality to identify facial features of patrons and staff.
 - c. Video surveillance with recording devices and lighting to provide complete surveillance coverage of the cashiers till area, as well as all areas behind the counter in the store.
 - d. Video surveillance with recording devices and lighting to provide surveillance coverage of the direct exterior of the business facing south and east respectively.
 - e. Video surveillance with recording devices and lighting to provide surveillance coverage of the exterior staff entrance to the northwest side of the building.
 - f. The video surveillance recordings must be retained for a minimum of 28 days. Recordings must be accurately dated and labeled for ease of reference.
 - g. Video surveillance must be accessible and made available to police upon request.
2. The store will install additional lighting around the exterior of the entrance and any walls to increase visibility and deter criminal activity.
3. A daily Incident Log must be developed and maintained at the business premises.
 - a. All incidents occurring at business premises must be documented, including:
 - i. Patron removals,
 - ii. Fights or disturbances,
 - iii. Drug use,
 - iv. Medical events, and
 - v. Any incidents requiring police attendance.
 - b. The Incident Log must be:
 - i. Dated, updated, and signed off by a manager who is on-site and in care and control of the store each day of operation, and
 - ii. Retained for 24 months.

4. The following staff requirements will be complied with:
 - a. Staff members must be equipped with an emergency panic button, ensure they are aware of how to use it, and maintain it so that it is always functioning.
 - b. Between the hours of 9:00 PM to 6:00 AM daily
 - i. If the store is incapable of maintaining two staff members during this time, the interior of the store will be locked to customers and all transactions will be conducted through a secure transaction drawer connected to the exterior of the building.
 - c. All staff members must be easily identifiable by a suitable garment with the word "Staff" written across the front and back of the garment in clearly visible letters.
 - d. Customers or visitors to staff members inside the business will not be permitted into areas not accessible to the public, such as behind the counter or in rear storage rooms.
 - i. This will include the entire store between the hours of 9:00 PM to 6:00 AM if condition 4(b) is in effect.
 - e. If a medical event or crime occurs on the property, staff will contact the appropriate emergency service for assistance or intervention.
5. Rules and restrictions regarding customers inside the premises will be implemented.
 - a. The store will implement a strict no-loitering policy, both inside, and directly outside the store.
 - i. Clear signage must be posted to inform customers of this policy.
 - ii. Staff will be trained to enforce this rule and promptly request individuals to leave if they are not engaging in legitimate business.
 - b. The store will not purchase products from non-licensed individuals or from unknown walk-in patrons from the street.
 - i. If the business obtains the proper city licence category to sell secondhand goods, it will comply with all the rules and regulations required by that category.
6. The business will provide proof of purchase for all food and beverage products sold within the store to provide proof it was obtained from an approved food distributor that has the required food handling permit.

7. Until court matters involving _____ other businesses and his personal involvement in illegal activities have been fully resolved, the store will suspend the sale of the following items and products:
 - a. Any tobacco, smoking, and vaping products,
 - b. Weapons as defined in the Criminal Code:
 - i. Anything used, designed to be used, or intended for use in causing death or injury to any person, or for the purpose of threatening or intimidating any person,
 1. This includes all products marketed for use on animals such as Bear spray, Coyote spray, dog spray, and Cattle Prod taser devices or other conductive energy weapons.
 - c) On further questioning the Appellant's representatives acknowledged that they initially agreed to the conditions but then indicated that the new owners would likely want to sell vaping products and tobacco and it would be up to them to decide so they could agree to that condition or not.
 - ii) *Position of the Respondent represented by _____ the Decision Maker*

- [22] The Decision Maker indicated that he agrees that a new owner is currently operating the business.
- [23] However, the new business licence application is still under the same corporate entity. From his perspective, the licence is the same because they currently have a licence that is active. The new application is a duplicate and will not even be processed. The ownership may have changed within the legal entity itself but the directors and shareholders are the only things that have changed.
- [24] As _____ indicated that he is still an agent for the business, the Decision Maker is concerned about the continuity of the prior business practices.
- [25] There are no concerns with the business operating without a licence currently because the cancellation has been stayed by operation of the *Business Licence Bylaw* pending the outcome of the appeal hearing.
- [26] The Appellant's Representatives indicated that the corporation has changed; however, it is the same numbered company as the legal entity on the licence. That is the only way they would operate under the existing licence. Putting in a new application does not mean that everything else is null and void. If the appeal is abandoned, the impact of that would be they have to close the store until their application is processed and a new licence has been issued.

- [27] Further, if the Appellant were to say that the current licence is no longer operating, then the *Bylaw* would consider that licence to be automatically terminated because they have confirmation that the operation is not currently operating.
- [28] The licence has not been renewed yet. It is a new licence that was issued in September, 2025. The new licence application referred to by the Appellant's Representatives will be terminated by his department because it is a duplicate.
- [29] If the Appellant chose to withdraw the appeal, the cancellation stands and the business cannot operate.
- [30] The Decision Maker provided the following information in response to questions by the Committee:
- a) Out of the incidents cited in the EPS Response, they relied upon 19 of them that occurred at the store and the remainder of them occurred at other locations.
 - b) _____ is not listed on the corporate registry; however, he was designated as the Appellant's contact agent and the primary person to deal with matters related to the business licence on both the current business licence and the new application.
 - c) A Notice of Intent to review the licence issued in September, 2025 was sent on October 23, 2025, but they were not able to move forward with the procedure as quickly as they wanted.
 - d) The Notice of Review was issued November 26, 2025. They invited the Appellant to provide a response which they received in early December. The deadline was December 11, 2025; however, an extension was granted to December 19, 2025.
 - e) The decision was issued on February 4, 2026.
 - f) There is no defined timeline in the *Bylaw* other than a two week period to file an appeal.
 - g) The decision was based on the EPS information provided September 25, 2025 and the response from the Appellant's legal counsel provided in December. They do not have updated information since the store reopened, but Cst. _____ may provide some.
 - h) They confirmed that the business is currently in operation.
 - i) They are concerned that there is some business continuity as the same people present during some of the documented events continue to be involved in the business. _____ was the agent under the old licence application and for the new duplicate licence application. _____ was added and removed as a director and he has some concerning criminal history. They are concerned that some of the same people involved in day to day management and operations will continue to be involved.

- j) They note EPS supported cancellation and not the imposition of conditions included in its response.
- k) If conditions are considered, he recommends brillo pads, aluminum foils, pipes, bubble pipes, and weigh scales in any form be prohibited from being sold at the premises. The prohibition concerning sales of any kind of weapon remains in effect regardless of what the outcome is under the *Bylaw*.
- l) If the business licence is granted, he would be agreeable to a condition requiring the business keeping receipts and inventory records for any third party clothing items.
- m) They would support conditions if that is the decision of the Committee; however, that is not his recommendation.
- n) He agreed that none of the 19 events that happened at this store involved contraband tobacco. In his opinion, tobacco and vaping products would be problematic given some of the issues around trafficking in contraband tobacco. None of that pertains to this location, but it is part of history of trafficking and he is still listed as the agent for service.

iii) Position of the Respondent, Edmonton Police Service, a Consulting Agency

[31] Cst. , the representative for the Edmonton Police Service, provided the following information in response to questions by the Committee:

- a) He has had personal involvement with this store.
- b) The Appellants have not been fully cooperative. There was an incident where an employee was approached by EPS and claimed they did not speak English but was observed earlier by EPS speaking English.
- c) Several violation tickets and warnings were issued for unlicensed operations at this store. It took several months and attempts in order to gain even that type of compliance.
- d) They provided conditions in the EPS report, but recommended cancellation. They still recommend cancellation. Looking at the balance of probabilities, the conditions would not necessarily be effective in achieving compliance.
- e) The store has continued to be a central hub of crime and disorder in that area. A nearby convenience store was shut down due to conditions at that store and all of the crime and disorder associated with that business has been displaced now to the Dollar Three Store.
- f) They are continuing to see large amounts of overdoses within and immediately outside the store.

- g) They do not have updated detailed information similar to the analysis they provided in September as a consulting agency and submitted with the file.
- h) They did an inspection of the store on March 18, 2026.
- i) They were recently flagged down to aid a 17 year old female that was overdosing directly outside the store. The store did not call EMS until police arrived.
- j) There was an overdose inside the store on March 29, 2026, neither EMS nor anyone else was called to respond to the overdose. The area is continuing to be a central hub of that crime and disorder.
- k) Based on all the overdoses and inspections, he does not believe there will be compliance with any of the conditions.
- l) _____ is still being paid as the manager of that location. The current directors listed on the corporate records were employees of the store. He is not certain if they are even aware that they are listed as directors themselves.
- m) The nearby King Thunderbird Center is a center for the unhoused community that will provide several resources. He has had discussions with their executives who have concerns regarding the activities occurring at this location on a routine daily basis. They are complaining about fires directly outside the store, the frequent overdosing in nearby areas. While the King Thunderbird Center is trying to make a positive impact in the community, it is going to attract members of the unhoused community to that location.
- n) People at the King Thunderbird Center are people that are recovering or dealing with addiction. In his view there will be an impact for those people if there is easy access to the Dollar Three Store that is the centre of drug use and overdoses.
- o) When the business licence review is submitted, an analyst creates the package that would have all the statistics or graphs on individual stores or locations. He does not have more current information to provide the Committee.
- p) He personally knows that the Police have responded to that location through calls for service or proactive investigations from being flagged down to help with an overdose or other criminal activity since it reopened in September, 2026.
- q) Recently the Police were called 24 times to that location. Since September 2025 to the current date, there have been 20 - 911 calls that have been transferred to either ambulance or fire at that location. Those are the only stats he has to provide at this time.
- r) As for any additional conditions should the licence be issued by the Committee, he recommends restrictions on the sale of drug paraphernalia and a condition to confirm the operating hours.

- s) In his last conversation with _____ on March 18, 2026, he stated that the hours of operation are from midnight to 8:00 a.m. which is different from his answers today. As they stated, he would suggest the business be open from 10:00 a.m. to 2:00 a.m. or 4:00 a.m. In his opinion, it is not necessary for them to operate from 4:00 a.m. to 8:00 a.m. or 24 hours.
- t) This location does not have any of the rules or conditions a legitimate shelter would have. This store is used for drug users to consume drugs inside and outside the store. Shelters, by contrast, employ teams to walk around their locations and resuscitate overdose victims. This store does nothing to ensure the safety of the customers and should not be treated as a shelter or safe refuge.
- u) The Decision Maker provided a more comprehensive list of items which should not be sold at the store if a licence were approved. Those items are knives; katanas; dog, bear, and coyote spray; batons; handcuffs; knuckle devices; bubble pipes; straight pipes; portable weigh scales; bulk amounts of small plastic bags; aluminum foil in any form; brillo or other non-brand name steel wool pads; steel wool pads in any form, torch; lighters; silver screens; tobacco; tobacco and vaping products.
- v) To his recollection, there were four municipal violation tickets and several warnings issued to the store.

iv) Rebuttal of the Appellant's Representatives

- [32] _____ clarified that he was originally hired to do the floor plans for the building permit and the initial business licence application. He has no involvement with the store itself or the day to day operations.
- [33] They fully intend to comply with all of the conditions and issues that were raised by the EPS.
- [34] They would like to sell vapes and items associated with vaping unless it is a condition they are not allowed to.
- [35] They intend to comply with the request for surveillance cameras.
- [36] The new owners will be committed to calling 911 or EPS and keeping a log when he sees issues taking place, people loitering, people openly doing drugs, overdoses, or fights.
- [37] _____ has worked from when the store opened from 1:00 p.m. to 4:00 a.m or sometimes it closes between 2:00 am and 3:00 am or between 4:00 a.m and 5:00 a.m. He confirmed he is the only one working at one time in the store. Sometimes the store is open 24 hours a day.
- [38] Although he worked on March 18th, 2026 he does not recall calling 911.

Reasons for Decision

[50] This matter involves an appeal of the decision to cancel Business Licence 610635534-001 (“the Business Licence”) brought under section 30 of the *City of Edmonton Business Licence Bylaw* (“Bylaw 20002”).

Background: Parties and Participants**The Decision Maker/Respondent:**

[51] The cancellation decision was made by an authorized delegate of the City Manager, the Program Manager, Business Licencing (“the Decision Maker”). The Decision Maker appeared in person to speak for the City of Edmonton, Development Services (the named Respondent).

[52] Cst. _____ of the Edmonton Police Service (EPS), a Consulting Agency for the licence review, also spoke in opposition to the appeal.

The Appellant:

[53] DOLLAR THREE STORE LTD. (DOLLAR THREE CONVENIENCE STORE) is the Licencee named in the Business Licence. The Licencee is a corporation and the Appellant in this appeal.

[54] The Committee received copies of two corporate records from the Government of Alberta Corporate Registration System showing:

a) The Appellant was registered November 24, 2023.

b) As of December 12, 2022:

i. The Registered Office for the corporation is the store premises.

ii. _____ is the email address for the corporation

iii. _____ is listed as the primary Agent for Service at the same email address.

iv. A change of Directors is noted: _____ are listed as the only 2 directors.

v. No change of shareholders is recorded.

c) As of March 19, 2026:

i. The Registered Office for the corporation remains the store premises.

- ii. _____ remains the email address for the corporation.
- iii. _____ remains the primary Agent for Service at the same email address.
- iv. A second change of Directors filed on February 17, 2026 is noted to: T. _____
- v. A change of shareholders filed on February 17, 2026 is noted: two shareholders appear with 50% of the shares each:
- vi. To date, no Annual Returns have ever been filed for the Corporation and it is now default in this respect.

Appellant's Representatives:

[55] The Committee received an email dated February 9, 2026 asking for a formal appeal of the cancellation. It identified _____ of Outer Dimension as “a consultant working on behalf of _____ of Dollar Three Convenience Store.” The Committee noted that as of that date _____ was listed as a director of the Appellant.

[56] The Appellant was represented by two individuals at the in person hearing:

- a) _____, the consulting agent for _____ identified in the request for review; and
- b) _____ himself who explained he had three roles: first, as an employee reporting to _____ (the former owner of the Appellant); second, as a former owner of the Appellant because he had “purchased the store” from _____ in December 2025; third, currently as a consulting agent and employee of the Appellant as he “sold the store” to _____, the two new directors and shareholders. _____ stated he has been helping them start the store and that he has worked at the store regularly almost daily since 2024 and he continued to do so up to the date of the hearing.
- c) Neither _____ (the current directors of the Appellant) submitted any written materials. They did not appear at the in person hearing.

Background Timeline:

[57] The following events led to this appeal:

- Spring 2025: A business is operating at the subject premises without a business licence and receives multiple warnings and municipal tickets.

- June 16, 2025: City receives an application for a business licence from the Appellant.
- September 5, 2025: City processes the application under three categories: Retail Sales (Convenience Store), Retail Sales (Major), Tobacco and Vaping Product Sales.
- September 8, 2025: City notifies Edmonton Police Services (“EPS”) of the application as required per section 12 of the *Business Licence Bylaw* for all approvals under the Retail Sales (Convenience Store) category.
- September, 2025: EPS contacts the business licencing team. EPS advises of concerns about the operation of the business, including the fact that one of the owners of Dollar Three Convenience Store, _____, owns two other convenience stores that were subject of earlier licence reviews in May 2025 and made subject to additional conditions.
- September 9, 2025: City exercises discretion under section 11(6) of the *Business Licence Bylaw* to formally consult with EPS on the application. This consultation should have paused the application process, but did not do so due to a system glitch.
- September 17, 2025: a Business Licence was automatically issued to the Appellant before the response was received from EPS.
- September 25, 2025: City received a response from EPS (“the EPS Response”) recommending either refusal or conditional issuance of a business licence. The EPS Response includes:
 - information that a multi agency project team had been formed to address in increasing crime and disorder associated with convenience stores;
 - a summary of numerous observations of criminal activity and social disorder connected to the operation of the Appellant at the subject premises and at several other similar businesses also owned and operated by S. Ashmalash;
 - detailed statistical information about crime associated with or within the vicinity of the business operation at the subject premises since it opened and after it was closed; and,
 - concerns raised by neighbouring business owners.
- October 23, 2025: City issues a Notice of Intent to Review Business Licence to Appellant because a request for licence review had been received from EPS and City was reviewing the EPS Response.
- November 26 2025: City issues a Notice of Review to Appellant indicating the Decision Maker was considering cancelling the Business Licence per sections 24-26 of the *Business Licence Bylaw*. A copy of the EPS Response was sent to the Appellant with opportunity to respond by December 11, 2025.

- Dec 10, 2025: Appellant’s legal counsel indicates that they act for _____ (a former director on Corporate records). On behalf of the Appellant counsel requests an extension for time to respond till December 19, 2025. The request was granted.
- December 19, 2025: Legal Counsel provides a written response contesting the proposed cancellation.
- February 4, 2026: Decision Maker issues decision to cancel the Business Licence.
- February 9, 2026: CSLAC receives an email from _____, “a consultant working on behalf of _____ of Dollar Three Convenience Store” asking for a formal appeal of the cancellation.
- March 19, 2025: City sends CSLAC written submissions and associated documents including corporate registry search results, violation tickets, the EPS Response from September, 2025 that was previously provided to the Appellant. No additional updated information was provided by the Respondent
- No reply or additional submissions were received by CSLAC from the Appellant.

Background - Legal Framework

[58] Business licencing is regulated by the *Business Licence Bylaw, Bylaw 20002* (“the *Bylaw*”). Section 23(m) of the *Bylaw* authorizes the City Manager to sub-delegate any power, duty, or function under the *Bylaw*. In this instance, the authority to make the decision under appeal was delegated to the Decision Maker.

[59] Section 24 authorizes the Decision Maker to conduct Licence Reviews based on a wide variety of specified grounds. The most relevant grounds in this case are found in subsections (c) and (e):

c) when the Business has violated this bylaw, whether or not they have been Prosecuted; and,

...

e) when in the opinion of the City Manager, based on reasonable grounds, it is in the public interest to review the licence under one or more of the following reasons:

(ii) there is evidence the Business is causing or could imminently cause a danger to patrons or the public,

(iv) concerns are raised by a consulting agency through a consultation in accordance with section 11; or

...

(v) any other public interest reason.

[60] Section 2(1) of the *Bylaw* defines the phrase “Licence Review” and acknowledges the Decision Maker’s full authority to cancel or impose conditions on business licences:

“Licence Review” means a review of the application, or licence, or Business Category to determine if the issuance or renewal will be refused, if the existing licence or Business Category will be suspended or cancelled, or if conditions will be imposed on the licence;

[61] Per section 30(1) of the *Bylaw*:

(1) A person who has been given a decision under section 26 or 28(4), may appeal the decision within 14 calendar days of the date of service, with the appeal filed in accordance with the provisions of the Community Standards and Licence Appeal Committee Bylaw.

[62] The Committee’s authority to hear appeals of licencing decisions comes from the *Community Standards and Licence Appeal Committee Bylaw 19003*. Section 8(2) of this *Bylaw* states:

When deciding an appeal of a licensing decision...CSLAC has the same authorities granted to the City Manager under the applicable bylaw.

Written and Oral Submissions

[63] All parties to an appeal before the Committee are responsible to bring forward materials and submissions in support of their positions. The Committee considered all of the written submissions as well as the oral submissions summarized above in making this decision.

[64] Legal Counsel for the Appellant sent a written response to the Licence Review prior to the cancellation. In it Counsel for the Appellant disputes specifics stated in the EPS Response and makes the following arguments:

One of the reasons cited is the increase in crime and disorder observed around convenience stores in the area. This has no connection to this particular convenience store. There is nothing linking this location to any illegal activity or to contraband cigarettes. The police routinely rely on this reasoning when opposing the issuance of licences in certain areas. The responsibility to address broader area concerns lies with law enforcement through community assistance, rather than penalizing legitimate businesses where individuals are attempting to earn an honest living.

As _____ is no longer part of the company, nothing associated with him should be attributed to this file or relied upon against the remaining owners of the business.

The police raise concerns regarding people starting fires and consuming alcohol heavily in the area; however, these matters are unrelated to the store. The store does not sell alcohol, nor does it sell drugs.

EMS indicated that an individual overdosed in front of the store, yet there is no explanation as to how the business owners would have been aware that an overdose occurred. This conclusion is based on an assumption that an overdose took place and that the owners must have known. This is speculative at best. The owners' focus is on the interior operations of their business, not activities occurring outside.

From November 2025 to June 2025:

- Intoxicated individuals were present inside and outside the store. The owner submits that they cannot control the general public's conduct. If an individual appears intoxicated, they are not served, and if they behave rudely, they are not permitted to remain in the business.
- The items sold are general merchandise that every dollar store or retail store carries. These items are legal to sell in Canada.
- With respect to the alleged weapons, all such items are lawful for sale, and there is no obligation to remove them unless they are illegal.
- No individual has been charged with trafficking, and any suggestion otherwise is speculative.
- No one has refused to cooperate with the police.
- There is no basis for determining who allegedly overdosed.
- There is no stolen clothing on the premises.
- A warning was received regarding the business licence; however, the concern was promptly addressed.

[65] The only other written submission from the Appellant concerning the appeal before this Committee is contained in the email of February 9, 2026 from _____ requesting the formal appeal. In the email he notes that while he had not seen the EPS Response, he nonetheless disputes its contents.

[66] _____ reiterates some of the arguments Legal Counsel had made during the Licence Review process arguing that the cancellation was unfair for several reasons, including:

- a) Business practices and incidents at all locations owned by _____ were grouped together and not all the issues were happening at all locations.
- b) _____ left the subject premises in December 2025 and does not have any involvement in the subject premises.

- c) The Appellant had fully cooperated with EPS in the past.
- d) Knives were removed in December 2024. Plastic knuckle busters were removed in December 2025.
- e) _____ is willing to take pipes and bongos out of a glass display and place them in a covered display like cigarettes.
- f) _____ cooperated with police on every occasion whenever asked and has email proof showing he sent surveillance videos to police so some identified issues must not be related to the subject premises.
- g) Aluminum foil and Brillo pads have never been sold at the subject premises so this issue is from a different location also.
- h) _____ assured him clothes for sale at the premises were bought from other stores to sell and there are no tags on the clothes he sells so this must be related to another location.
- i) Camera footage from the rear between the licenced premises and the daycare show no activity so culprits throwing needles or whatever on the daycare are clearly not coming from the licenced premises.
- j) If there are no witnesses the issues must be from hours that the store is closed.

[67] With respect to future operations, the email states:

_____ is committed to keeping Dollar Three Convenience Store a legally run business, therefore he will continue to work with EPS by notifying EPS whenever he sees illegal activity occurring or groups of people loitering near his store and supply surveillance videos whenever he is asked. He will put all drug paraphilia in a closed cabinet similar to the requirements for cigarettes so they are not on display. He will comply with any condition the city want to put on the Dollar Three Convenience Store.

In conclusion, please forward the EPS report for my review and please review the EPS report again to determine if these concerns are even related to the Dollar Three Convenience Store location and determine if they are specifically named for these issues. I realize some of these issues were true in the past but in each case once they were notified that they were not legal the product in question was removed from the shelves and were no longer for sale.

[sic]

[68] The Respondent provided a seven page written submission which included a background timeline, a summary of the EPS Response and EPS statistical information. In it, the

Respondent addresses the written submission of Legal Counsel during the Licence Review process and includes:

- a) Details about the contents of the EPS Response including observations and repeated instances where the Appellant's employees were not cooperative and did not comply with EPS requests with respect to weapons, stolen merchandise in the store, incidents occurring around the store and the provision of video surveillance.
- b) Details about observations of similar occurrences at other business premises owned by
- c) Five aggravating factors:
 1. EPS observations show the Licensee is knowingly and deliberately profiting from the sale of goods that are either being used for harmful purposes or acquired by causing harm to others.
 2. EPS observations show the Licensee and its employees were repeatedly uncooperative with policing efforts to prevent crime and disorder leading to the conclusion that there is a high likelihood that the Licensee and its employees are deliberately uncooperative with EPS because increased police presence would either harm their business interests or invite unwanted scrutiny of illicit business activities.
 3. EPS information including statistical information and information provided by neighbouring business owners shows there has been a significant negative impact on the surrounding community including operational and financial burdens and compromises to the safety of their patrons.
 4. The Licensee is ignoring its responsibility to report illicit activity at or near the premises and to cooperate with policing efforts suggesting it is not attempting to earn an honest living, but rather substantially contributing to these area concerns by enabling, encouraging and perpetuating illicit activity.
 5. Several statements in the Licensee's response are materially false and contradicted by EPS observations documented in the EPS Response with respect to the sale of illicit goods, unlicensed operation, and cooperation with police. He specifically disputes Counsel's assertion that "No individual has been charged with trafficking and any suggesting otherwise is speculative." The Respondent lists specific charges and convictions against [REDACTED] and an outstanding charge against [REDACTED]. While also acknowledging they are no longer listed as directors of the Appellant.

- d) An absence of mitigating factors, to justify any outcome other than cancellation. They acknowledge _____ is no longer a listed owner or director, however the note he remains the Agent for Service showing his ties are not completely severed.

[69] The Respondent concludes with the following recommendation:

It is not the purpose of this appeal to determine if the Licensee's actions are criminal or not, but rather to determine if the continued operation of Dollar Three would be contrary to the public interest. It is my strong recommendation that CSLAC uphold my decision to cancel business licence 610635534-001 due to unmitigated risks to community and public safety.

I submit that the evidence and information from EPS shows that the Licensee has operated Dollar Three with significant disregard for the health and safety of the community - profiting by exploiting vulnerable people, while encouraging and continually feeding a cycle of crime and social disorder in the area. By contrast, it is my opinion that the Licensee's response does not reflect the seriousness of these issues. The Licensee did not demonstrate sufficient accountability for ensuring and maintaining safe and responsible business operations - including steps that would be taken to address the public and community safety concerns. The Licensee also did not supply any compelling information or evidence, or present alternative scenarios for consideration to rebut EPS's account of the events and observations at Dollar Three from November 2024 to June 2025. Lastly, given the numerous observations of illegal activity by EPS, previous enforcement action by EPS and Municipal Enforcement Officers, and multiple opportunities given to the Licensee by EPS to improve operations voluntarily, I believe it is highly unlikely that the Licensee would comply with conditions imposed on the licence.

[70] The Committee noted that the written submissions concerning the actual operation of the Business (including the EPS Response and accompanying statistical information) did not address the period of time between October 2025 and the appeal hearing. Therefore, the Committee closely reviewed the oral submissions concerning this time period given that it has the full discretionary authority granted to the Decision Maker in any Licence Review.

[71] The Committee considered the Appellant's oral submissions, particularly with respect to the operations since September, 2025.

[72] _____ appeared as an agent for the Appellant and clarified on reply that he was originally hired only to do the floor plans for the building permit and the initial business licence application, adding:

- a) He has no involvement with the store itself or the day to day operations.

- b) He could not speak to how the business operates.
- c) Prior to the hearing, he had not reviewed the Respondent's submissions which included the EPS Response provided to the Appellant in December 2025 and available on line from the Committee in the normal course of Business Licence Appeals. He was advised by a lawyer that the appeal was no longer an issue, but had come out of caution.
- d) He believes that _____ has no involvement in the store and that the corporate records have inadvertently not been properly updated to reflect the change in ownership.

[73] _____ provided no materials or evidence (such as the emails cited in his written submission) to rebut any of the information in the EPS Response, nor any of the adverse findings in the cancellation decision.

[74] While _____ maintained that the Appellant fully intends to comply with all of the conditions and issues raised in the EPS Response and cited in the reasons for cancellation, he did not provide any materials or policies or future plans to support this assertion.

[75] Given his limited involvement and knowledge of the record, the Committee did not find oral submissions particularly helpful with respect to the appeal.

[76] The Committee found _____ lacked credibility. His submissions and answers were evasive and contradictory and unbelievable given his extensive involvement with the Appellant as a corporate director and worker at the premises.

[77] He did not answer basic questions about the store operations. Many of his answers defied common sense, particularly for an individual who: worked full time at the premises since at least November 2024; was an owner and consultant trusted with the responsibility of maintaining video surveillance for security purposes; and, had been present for some of the occurrences documented by EPS.

[78] For example:

- a) He could not state the public hours of operation of the business and gave conflicting answers on this throughout the hearing.
- b) He could not state any conditions or policies he or others had implemented to address the concerns raised during the Licence Review and documented in the cancellation decision.
- c) He could not state his own working schedule or the times he worked when the store was open and when it was closed.

- d) He did not produce the emails he stated were in his possession proving he had cooperated with EPS regarding all requests for video footage.
- e) He could not confirm whether he worked alone or with coworkers. He indicated that he works almost everyday and that “friends” step in to work when he needs a break.
- f) He could not name any coworkers or helpful friends.
- g) He could not provide basic information about how he was remunerated and by whom.
- h) He indicated that he had bought the clothes that EPS suspected were stolen from other retailers with cash from the till when it was available, but he had no receipts or accounting for them. He gave no explanation for security tags observed on the items.
- i) Although he “bought the store” and then sold it one month later to two other individuals (that he is now working for to show them how it operates); he could provide no basic financial or other information about these transactions, nor any of the normal paperwork associated with the corporate sales. He did not explain what prompted him to buy and then sell a store within a one month period.
- j) He could not explain why _____ remains the agent for service or why _____ email address remains the corporate address.
- k) Despite saying he watched out the front of the store which he estimated to be 1200-1500 square feet, he could not recall an incident that occurred 2 days before the appeal hearing which involved fire and ambulance workers saving a minor collapsed outside the front door of the premises.
- l) He gave inconsistent and conflicting information about contacting EPS in emergency situations or regarding his interactions with EPS.
- m) He recalled interacting with Cst. _____ and he did not dispute the statements of Cst. _____ concerning their conversations which conflicted with the Appellant’s submissions.
- n) He did not explain why multiple violation tickets and warnings were issued for unlicensed operations at this store or why it took several months and attempts in order to gain even that compliance given his assertion that he and other employees were fully cooperative with EPS.
- o) His inconsistent answers throughout the hearing demonstrated either lack of candour or lack of understanding of the business licence process. For example, at the outset he agreed any Business Licence condition whatsoever would be acceptable to the Appellant, then he indicated that any conditions would be

decisions for the new owners. He agreed no vaping or tobacco sales would be fine, unless the new owners wanted to sell those products.

- p) He did not speak to the Respondent's statements in the cancellation decision and at the hearing that he has been charged under the Criminal Code of offences related to trafficking contraband tobacco in 2022 which could be relevant to the potential conditions.
- [79] The Committee considered that the Respondent had also provided less information about the business operations after October 2025 than prior to that date.
- [80] At the hearing, the Decision Maker indicated that his decision was based on information about the operation gathered prior to October, 2025, information in the response received from the Appellant's legal counsel in December, 2025, and documents from Corporate Registry up to the date of decision in February, 2026.
- [81] Cst. _____, appeared to represent the Consulting Agency EPS and stated he has personal involvement with the store and with _____ up to the date of the hearing. However, he could not provide updated information similar in detail to the package created by an analyst that was part of the EPS Response they provided in September as a Consulting Agency.
- [82] Cst. _____ did provide some less detailed additional information based on his personal involvement with the Appellant's operations since October 2025:
- a) The Appellant's employees have not been fully cooperative. There was an incident where an employee was approached by EPS and claimed they did not speak English but was observed earlier by EPS speaking English.
 - b) The area continues to be a central hub of crime and disorder, particularly since the closure of a nearby convenience store. They continue to see large amounts of overdoses within and immediately outside the store.
 - c) They did an inspection of the store on March 18, 2026 and were also recently flagged down to aid a 17 year old female that was overdosing directly outside the store. The store did not call EMS until police arrived.
 - d) There was another overdose inside the store on March 29, 2026, neither EMS nor anyone else was called to respond to the overdose.
 - e) Based on his experience with all the overdoses and inspections, he does not believe there will be compliance with any of the potential licence conditions.
 - f) He personally knows that the Police have responded to that location through calls for service or proactive investigations from being flagged down to help with an overdose or other criminal activity since it reopened in September, 2025.

- g) The only statistical information he could provide the Committee was that recently the Police were called 24 times to that location. Since September 2025 to the current date, there have been 20 - 911 calls that have been transferred to either ambulance or fire at that location.
- h) The store does not operate as a shelter with rules and policies to protect customers and people congregating beside the store, he argued that the Committee should not consider that it functions in the public interest as a safe haven to service unhoused individuals.

Analysis

- [83] After reviewing all the submissions, the Committee agrees with the recommendation of the Respondent and confirms the cancellation for the following reasons.
- [84] On balance, the Committee prefers the version of events concerning incidents occurring in, at or adjacent to the licenced premises contained in the EPS Response and described in oral submissions of Cst. to the submissions of and unsupported denials in the Appellant's written submissions.
- [85] The Committee adopts the following portions of the Reasons for Decision issued by the Decision maker:

This decision is due to serious, unmitigated risks to public and community safety, and is based on the operational history of Dollar Three Convenience Store ("Dollar Three") - specifically a demonstrated lack of accountability for operating the business in a way that is not harmful to the community at large, including:

- The sale of illicit, problematic, or stolen goods;
- Refusal to cooperate with Police in preventing or deterring crime and social disorder; and
- Non-compliance with legislated requirements.

Based on the information received from EPS, from January to October of 2024 (before Dollar Three began operating), an average of 7.1 crime and disorder ("CAD") events were reported each month within a 50 metre radius of Dollar Three. This number doubled to an average of 14 CAD events each month while Dollar Three was in operation from November 2024 to July 2025, then dropped to an average of 4.5 CAD events per month in August and September 2025 after Dollar Three temporarily ceased operations. The correlation is a strong indication that the operation of Dollar Three is either directly or indirectly contributing to increased illicit activity in the area.

This finding is further supported by accounts from two nearby businesses of increased disorder during this same period. According to EPS, one of these businesses, a daycare, experienced frequent broken windows, drug use, needles and drug paraphernalia being thrown into the children's play area, and erratic behaviour - resulting in reduced outside play time for children. The other business, a restaurant, experienced broken windows, regular customers being scared off by social disorder and drug use, and repeated demands for free food from aggressive community members.

EPS also provided details of their own observations of events involving Dollar Three, including:

- Numerous observations of open drug use and intoxicated people loitering outside of Dollar Three;
- Individuals overdosing on drugs outside of Dollar Three;
- Large amounts of drug paraphernalia for sale - including pipes, bongs, and small baggies and scales suitable for drug trafficking;
- Household items commonly used for drug consumption - including aluminium foil, Brillo pads, and torch lighters - displayed next to drug paraphernalia and not with other related household items;
- Knives, bear spray (which requires approval of a specific business licence category), dog spray, batons, handcuffs, and knuckle devices displayed for sale;
- Suspicious interactions between patrons and staff consistent with trafficking behaviour;
- Clothing displayed for sale with tags from other stores still attached;
- Refusal from staff to report loitering, criminal activity, and drug intoxication or overdoses in, or directly outside of Dollar Three to Emergency Services;
- Refusal from staff to identify themselves to police;
- Refusal from staff to provide video surveillance footage to aid police in their investigation of an alleged assault behind Dollar Three, and alleged use of a stolen credit card at Dollar Three; and
- Operating without a valid business licence.

EPS noted that some activities at Dollar Three were not in compliance with legislated requirements - including the display of drug paraphernalia, which is a violation of the Cannabis Act, and the sale and possession of knuckle devices, which are prohibited under the Criminal Code of Canada (the "Criminal Code").

Additionally, operating without a business licence and selling knives at a convenience store are both contraventions of the Bylaw.

Consideration was given to the Licensee's response as follows:

1. It is acknowledged that [redacted] is no longer an owner or director of Dollar Three Store Ltd., and that [redacted] has no known affiliation with the other businesses owned by [redacted] that were identified in EPS's proposal. However, that does not negate the events and issues involving Dollar Three, which form the primary basis of this decision. EPS has provided compelling evidence that a significant increase in crime and disorder in the vicinity can be attributed to the operation of Dollar Three - particularly a sharp increase in illicit activity that corresponds with when Dollar Three began operating in November of 2024 and a subsequent decrease in illicit activity when Dollar Three temporarily ceased operations in June 2025. As a co-owner and director of Dollar Three, [redacted] shared equal accountability with [redacted] for ensuring safe and compliant business operations during this period and bears equal responsibility for all business activities that contributed to crime and social disorder in the area. Similarly, the Licensee and all current directors, including [redacted], are equally accountable for safe and compliant operations on an ongoing basis.
2. It is the opinion of the Program Manager that the Licensee's response demonstrates no accountability for both the action and inaction on the Licensee's part that have contributed to illicit activity and unsafe conditions in, and around Dollar Three. The response also provides no indication that the Licensee intends to do anything to help improve the situation.

Regarding the Licensee's assertion that "...the responsibility to address broader area concerns lies with law enforcement through community assistance, rather than penalizing legitimate businesses where individuals are attempting to earn an honest living.": This statement does not acknowledge how the Licensee's business activities have contributed to these very same concerns, or the Licensee's responsibility to ensure that Dollar Three does not engage in, attract, encourage, or enable illicit behaviour that affects the broader community. It is directly contradicted by the following:

- Despite multiple drug overdoses having occurred outside the entrance to Dollar Three, the Licensee's response indicates that monitoring activities outdoors is not within the scope of their responsibility, and that employees would be unaware of an overdose occurring. However, the Licensee does bear a responsibility to monitor activities in the immediate vicinity of the premises and take reasonable steps to mitigate any public safety risks caused by, or affecting access to the business. Furthermore, EPS has stated that overdose events are quite noticeable, that a group of people were involved in two of the events which would have drawn attention, and that the business is equipped

with video surveillance with a live view of the area outside the entrance that is visible to staff.

- While it is true that individuals starting fires and consuming alcohol are not a direct result of the Licensee's business activities, the Licensee has enabled groups of people to loiter and engage in these, and other activities by refusing to contact police to disperse these groups when they form. Open fires and alcohol consumption are byproducts of the Licensee's inaction.
 - The response does not acknowledge the problematic sale of certain goods in the context of a convenience store, and suggests that the Licensee is unwilling to cease selling any such items that are lawful to sell. Easy and convenient access to knives and other weapons enables spontaneous violence and criminal activity, while displays of said items in convenience stores undermines local residents' perceptions of safety and security in their own communities. It is for these reasons that the Bylaw no longer permits the sale of knives in convenience stores. Further, the sale of drug paraphernalia - including the display of household items specifically intending for them to be purchased for drug consumption - takes advantage of vulnerable individuals who are struggling with addiction and enables immediate and open drug use.
 - EPS has provided multiple examples of attempts to address crime and disorder in, and around Dollar Three through education, encouraging reporting of illicit activity, investigating complaints of criminal activity, and seeking Agent status. However, EPS's attempts to work collaboratively with Dollar Three have been met with resistance and a persistent lack of cooperation from staff.
3. It is the opinion of the Program Manager that several statements in the licensee's response are materially false - specifically:
- "The items sold are general merchandise that every dollar store or retail store carries. These items are legal to sell." EPS identified knuckle devices for sale on two occasions, which are prohibited to possess or sell under the Criminal Code. EPS also noted a variety of knives were displayed for sale - however, the Bylaw prohibits the sale of all knives except for cutlery at convenience stores. Furthermore, the Licensee has not provided an alternative scenario to explain why new clothing items with other retailers' store tags still attached were for sale on the premises. As such, it is likely that these items were acquired illegally and are therefore also illegal to sell.
 - "A warning was received regarding the business licence; however, the concern was promptly addressed." Concerns over the unlicensed operation of the business were only addressed after multiple warnings and violation tickets were issued. Between April 7, 2025 and June 30, 2025, Municipal

Enforcement Officers issued one (1) warning and two (2) violation tickets (as confirmed through internal records), and EPS issued two (2) warnings and five (5) violation tickets (as specified in their proposal).

- “No one has refused to cooperate with the police”. EPS described several instances where Dollar Three employees were either unable, or unwilling to cooperate with policing efforts - including:
 - Not calling police to report drug trafficking observed on the premises;
 - Declining to hear advice from police for discouraging public drug use;
 - Refusing to identify themselves to police;
 - Claiming to not speak English, despite having been observed by EPS speaking with someone else in English;
 - Not calling police to report persons loitering outside of Dollar Three despite being educated by police on doing so;
 - Not calling Emergency Medical Services in response to drug overdoses outside of Dollar Three despite being educated by police on doing so; ○ Refusing to provide video surveillance footage to aid in the investigation of alleged criminal activities involving Dollar Three; and
 - Refusing to provide contact information for the Licensee to police.
- ‘No individual has been charged with trafficking, and any suggestion otherwise is speculative’. Past and current directors of Dollar Three Store Ltd. have been previously charged with trafficking as follows:
 - , who was an owner and director during the events outlined in EPS’s proposal, was convicted under the Tobacco Tax Act for an offence related to trafficking contraband tobacco in 2023, and charged three times under the Criminal Code for allegedly trafficking contraband tobacco and weapons in 2023, 2024, and 2025. criminal charges were accompanied by a condition to not be in possession of weapons. This information was included in EPS’s proposal, and the events in question involved other businesses owned by .
 - , who is a recently-appointed, current director for the Licensee, was charged under the Criminal Code for offences related to trafficking contraband tobacco in 2022. This information was determined through the course of a separate business licence review involving another business owned by .

These misrepresentations do not mitigate the public interest concerns of this licence review.

It is not the purpose of this licence review to determine whether the Licensee's actions are criminal or not. The purpose is to determine whether the business is likely to be operated safely and responsibly and to mitigate any potential public safety risk the continued operation of this business would present - including potential risks to the safety and well-being of the surrounding community. Based on the foregoing, the Program Manager has determined that the continued operation of Dollar Three would present a significant risk to public and community safety that would be unmitigated by conditions. Accordingly, business licence 610635534-001, issued to DOLLAR THREE STORE LTD. (DOLLAR THREE CONVENIENCE STORE) at 10706 - 101 STREET NW is hereby cancelled.

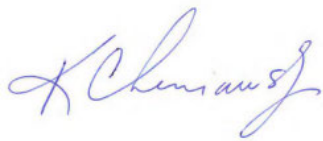
[86] In view of the additional oral submissions and for greater certainty, the Committee also adds the following reasons for cancellation:

- a) This decision has been based upon:
 - i) both parties' written submissions;
 - ii) the statistical information concerning incidence of crime in the immediate vicinity, reports of concerns of neighbouring business owners, and in particular the 19 documented events in the EPS Response;
 - iii) the oral submissions of _____ ; and,
 - iv) the oral submissions of Cst. _____ concerning inspections of the licenced premises and incidents which occurred immediately outside the licenced premises up to March, 2026.
- b) Based on additional information provided by _____ and Cst. _____, on balance, the Committee agrees with the Decision Maker that the business is unlikely to be operated safely and responsibly in a manner which mitigates potential public safety risks presented by the continued business operations by the Licensee at the subject location.
- c) The Committee gave no weight to incidents at other businesses owned by _____ documented in the EPS Response.
- d) The Committee did consider incidents at the licenced premises which occurred prior to December, 2025 when _____ was the owner of the Appellant and _____ was working there.

- e) Further, while _____ is no longer an owner according to Corporate Registry records, those same records show that he has remained the Agent for service through two “sales of the store” and his email continues as the Appellant’s address.
- f) More concerning is that _____ who worked for _____ and has been a key employee since at least November 2024 remains as an integral participant and employee of the business as of the date of the hearing. Indeed, he was the individual chosen by the new directors and shareholders to represent the Appellant at this hearing.

[87] For all of the above reasons, the Committee cancels Business Licence #610635534-001.

[88] In accordance with section 27 of the *Bylaw*, the Committee's decision to cancel the Appellant’s Business Licence remains in effect for one year from the date of issuance of this decision after which the Appellant will be eligible to apply for a new business licence.

A handwritten signature in blue ink, appearing to read "K. Cherniawsky".

Kathy Cherniawsky, Chair
Community Standards and Licence Appeal Committee